



**VISION**  
A vibrant, innovative, culturally-inclusive, world-class community.

**MISSION**  
A community working together to achieve an exceptional quality of life.

**SOCIAL RESPONSIBILITY • LEADERSHIP • INTEGRITY • COMMITMENT TO EXCELLENCE • EMPOWERED WORKFORCE • DIVERSITY**

**To: Mayor & City Commission**  
**From:** Shawn Sherrouse, City Manager  
**Date:** February 1, 2023  
**Subject: City Commission Strategic Planning Retreat**

The City Commission will meet **February 7 - 8, 2023, at RP Funding Center in the Hollingsworth Room** for their annual Strategic Planning Retreat. Topics are scheduled to be discussed as follows:

**Tuesday, February 7, 2023**

8:00 a.m. Welcome, Processes, Data Sources, Anticipated Outcomes, and Ground Rules  
8:15 a.m. Focus  
8:35 a.m. Analysis of the Lakeland Community Survey Results  
8:55 a.m. Voice of the Commission  
10:10 a.m. Break  
10:25 a.m. Target Area 1: Infrastructure (Water, Wastewater, Roads)  
12:00 p.m. Lunch  
12:30 p.m. Target Area 2: Economic Development (Smart Growth/Community Development)  
1:45 p.m. Target Area 3: Affordable Housing (Homelessness in the City, Affordable Housing Update and Projections)  
2:45 p.m. Break  
3:00 p.m. Target Area 4: City Hall Communication (City Operations, Innovations, Grants)  
3:50 p.m. Closing Remarks

**Wednesday, February 8, 2023**

1:00 p.m. Target Area 5: Parks and Recreation (Munn Park Revitalization)  
2:00 p.m. Target Area 7: Public Safety (Police Growth Projections)  
2:30 p.m. Review of Anticipated Outcomes/Next Steps

If a person decides to appeal any decision made by the City Commission with respect to any matter considered at this meeting, he or she will need a record of the proceedings, and, for such purpose, he or she may need to ensure that a verbatim record of the proceedings is made, which record includes the testimony and evidence upon which the appeal is to be based. In accordance with the Americans with Disabilities Act and Section 286.26, Florida Statutes, persons with disabilities needing special accommodation to participate in this proceeding, or those requiring language assistance (*free of charge*) should contact the City of Lakeland ADA Specialist, Jenny Sykes, no later than 48 hours prior to the proceeding, at (863) 834-8444, Email: [Jenny.sykes@lakelandgov.net](mailto:Jenny.sykes@lakelandgov.net). **If hearing impaired**, please contact the **TDD numbers**: Local – (863) 834-8333 or 1-800-955-8771 (TDD-Telecommunications Device for the Deaf) or the **Florida Relay Service** Number 1-800-955-8770 (VOICE), for assistance.